Membership

There shall be a Finance Committee of the Council with the following membership:

- Chair of Council, ex-officio or his/her nominated representative
- Deputy Chair of Council, ex-officio,
- The Vice Chancellor and President, ex-officio
- At least three and no more than five other Independent members of Council [one as Chair/Chairman of the Committee];
- At least one and no more than four members of the senior staff of the University as appointed to Council in accordance with the Ordinances
- Chief Financial Officer
- The President of the Union of Brunel Students

Officers in Attendance:

- The Deputy Director of Finance
- Head of Management and Research Accounts
- The Secretary to Council shall be Secretary of the Finance Committee

Period of Office

The members of the Committee, other than the ex-officio members, shall serve for a period of not more than three years [renewable once for a period of three years].

Appointment of Chair

The Council shall appoint a Chair from among its members, other than those who are members of the staff or students of the University, who shall hold office for such periods as may be determined by the Council.

Meetings

The Committee shall meet at least three times a year.

Quorum

Quoracy is 50% of the Committee’s membership and must include at least two independent members of Council. In the absence of the Chair the independent members of Council present shall appoint one of their number to chair the meeting. In the absence of a quorum no business shall be transacted other than the adjournment of the meeting.

Procedure

The Committee shall regulate its own procedures for the conduct of its meetings.
Powers, Duties & Functions

Subject to the terms of the Charter and Statutes, the Committee shall have the following powers, duties and functions:

1. To regulate the finances, accounts and investments of the University.

2. To annually review the financial strategy of the University setting out the parameters to be taken into account in the development of the annual budget and recommend the strategy to Council for its approval.

3. To review the constituent elements of the annual consolidated budget of the University, including revenue, capital and cash flow forecasts, and make recommendations to Council as to its approval.

4. To authorise capital expenditures, loan-financed schemes, and investments in subsidiaries and associated companies, which are consistent with the approved annual budget in line with Council Ordinance 7 Delegated Authority; those which are not consistent, but have the support of the Committee, should be referred to Council for final approval.

5. To review periodically the effectiveness of the process of formulation, appraisal and management of capital projects.

6. To review interim reports of actual and forecast outturns against the approved budgets, and to draw Council’s attention to any materially significant variations in revenues, expenditures (including capital expenditures) and cash flows.

7. To approve the annual budgets of the University’s trading activities, self-financing institutes and subsidiary companies and to monitor, as appropriate, the actual and projected outturns.

8. To review the consolidated annual financial statements of the University, including the accounting policies applied, the Going Concern Review, the report of the external auditors and their Management Letter, and to inform Audit Committee whether there are any issues relevant to their consideration of the financial statements.

9. To review and if satisfied approve proposals from the Executive Board for the use of the University’s reserves.

10. To receive and review communications from the OfS which relate to or could impact upon the University’s finances and make recommendations to Council in respect of an appropriate and timely response or course of action.

11. To review periodically the performance of the various staff pension schemes to which the University contributes, assess the impact of surpluses or deficits in those schemes on future contributions, make appropriate representations to the managers of those schemes, and report any significant concerns to Council.

12. To consult with the Standing Committee on Pensions as and when required by Council.
13. To periodically review the Financial Regulations to ensure that they are appropriate and maintain financial control and to make recommendations to Council in respect of amending and updating the Financial Regulations accordingly.

14. To review the audited annual accounts of the Union of Brunel Students and to maintain general oversight of its financial health.

15. To recommend to Council the appointment of the University’s bankers, investment managers and financial advisors, but not the Auditor or Auditors specified in clause 12 of the Statutes, whose appointment and remuneration shall be fixed by Council on the recommendation of the Audit Committee.

16. To establish as required, and receive reports from, specialist groups competent to advise the Committee on technical matters. Such groups may include persons that are not members of the Finance Committee.

17. To submit the minutes of its meetings to Council together with such other reports as may be appropriate or required.

5.2 AUDIT COMMITTEE
(Revised November 2020)

Membership

Membership should comprise of up to 6 persons with at least four being independent members of Council. Up to two persons may be co-opted members, all of whom shall be independent of the University. No employee of the University may be a member of Audit Committee. The Chair of Council may not be a member of Audit Committee.

Period of Office

The members of the Committee, other than the Chair, shall serve for a term of three years renewable once. The Chair shall be appointed by Council, from the independent members of Council, for a period of up to four years [non-renewable].

Terms of Reference

1. To gain assurance that the University’s risk management, internal control and governance arrangements are adequate and effective. As part of this, to scrutinise representations made by management, internal auditors’ opinions on areas they reviewed, the external auditors’ management letter and such other sources of assurance as may be available.

2. To advise on the appointment, remuneration and deployment of the external auditors and to monitor their performance, effectiveness and objectivity.

3. To discuss with the external auditors, before the audit begins, the nature and scope of the audit.

4. To discuss with the external auditors problems and reservations arising from the interim and final audits, including the management letter incorporating management responses, and
any other matters the external auditors may wish to discuss (in the absence of Management where necessary).

5. To advise on the appointment, remuneration and deployment of the internal auditors and to monitor their performance, effectiveness and objectivity.

6. To review and approve the internal auditors’ audit needs assessment and the audit plan; to consider major findings of internal audit recommendations and Management’s response; and promote co-ordination between the internal and external auditors.

7. To monitor the implementation of agreed audit-based recommendations, from whatever source.

8. To ensure that all significant losses, as a result of fraud or other irregularity, have been properly investigated and that the internal and external auditors, and where appropriate the Office for Students (OFS) or other funding body, have been informed.

9. To oversee the University’s policy on fraud and irregularity, including being notified of any action taken under that policy.

10. To determine whether the controls in place in respect of the Financial Regulations are being implemented and are effective in practice.

11. To oversee the management and quality assurance processes of data submitted to HESA, OFS and other funding and statutory bodies.

12. To oversee arrangements to promote economy, efficiency and effectiveness, including the University’s Value for Money Strategy.

13. To receive any relevant reports from the National Audit Office, the OFS and other organisations.

14. To consider the annual financial statements in the presence of the external auditor and to make recommendations to Council as to their approval. Appropriate reliance will be placed on the Finance Committee’s review of the process of drawing up the accounts, accounting principles and their application, financial disclosures and accounts adjustments and financial strategy, planning and performance.

15. To oversee the proper use of public funds in accordance with the Terms and Conditions of Funding of the OFS and Research England, a council within UK Research and Innovation, and in accordance with Funding Agreements between the University and: i. The Student Loan Company; ii. Other regulatory and funding bodies.

Authority

1. The Committee is authorised by Council to investigate any activity within its terms of reference. It is authorised to seek any information it requires from any employee, and all employees are directed to co-operate with any request made by the committee.

2. To investigate any activity within its terms of reference, seek any information it requires from any employee, obtain outside legal or other independent professional advice of up to £10,000 per annum.
Quorum. Quoracy is 50% of the Committee’s membership and must include at least two independent members of Council.

Frequency of Meetings. Meetings shall normally be held at least three times each financial year. The external auditors or internal auditors may request a meeting if they consider it necessary.

Attendance at Meetings. The Chief Financial Officer (or equivalent) and representatives from the internal auditors and external auditors shall normally attend meetings where business relevant to them is to be discussed. However, at least once a year the Committee shall meet with the external and internal auditors without any Officers present.

Reporting procedures. The Committee will prepare an annual report for the University’s financial year. The report will be addressed to Council and the Vice-Chancellor as the OFS Accountable Officer, summarising the activity for the year and any significant issues that have arisen up to the date of the report, which affect the opinion referred to below. It will give the committee’s opinion on the adequacy and effectiveness of the University’s risk management, control and governance arrangements and the arrangements for security economy, efficiency and effectiveness.

Clerking arrangements

The Secretary to the audit committee will be Secretary to Council, or other appropriate independent individual.

5.3 HEALTH AND SAFETY COMMITTEE

Title

The full title of the committee is the University Health and Safety Committee.

Reporting Line

The committee reports to the Vice-Chancellor and President; and to Council.

Purpose and Functions

The committee consists of representatives of University management, staff and the Student Union President. It has both an executive and a consultative role in fostering best practice and continuous improvement in the standards of health, safety and welfare of all campus users.

In its executive role, the committee is responsible to the Vice-Chancellor and President; and Council for:

1. To monitor and review the implementation of policies and procedures to facilitate the development and maintenance of safe systems of work and compliance with existing and impending legislation;

2. Agreeing appropriate objectives and timescales;

3. Fostering the organisation and the planning necessary for effective risk management,
particularly in relation to new practices, substances and plan, and in relation to contractors’ activities;

4. General oversight of implementation, with particular reference to risk management, health and safety training, and communications;

5. The examination of accident reports and recommendations; other internal health and safety reports; reports relating to comparable institutions and any reports from enforcement authorities;

6. To promote involvement and active engagement with issues of health, safety and welfare by staff, students and visitors to the University;

7. To ensure adequate provision and promotion of health, safety and welfare education and training for staff and students;

8. The monitoring, audit and review of the overall efficacy of the health, safety and welfare management system as outlined in 1 – 7 above;

9. The submission of an annual report to Council.

In its consultative role, the committee is responsible to the Vice-Chancellor and President and Council for ensuring effective consultation on, and promoting staff and student involvement and participation in each of its functions.

**Officers**

The Committee is chaired by the Vice-Chancellor and President’s nominee who appoints its Secretary.

The Committee itself elects a Deputy Chair from among its members – excluding those who are ex-officio or who are co-opted.

**Membership**

- The Vice-Chancellor and President’s nominee (the Chair)
- One member of Brunel staff nominated by each of the following unions: UCU, GMB, Unite Union and Unison
- The President of the Union of Brunel Students
- One representative from each College
- The following ex-officio: Director of Estates; Deputy Director of Human Resources;
- Assistant Director of Commercial Services – Health, Safety and the Environment; and the Secretary to Council and University Secretary
- An independent member of Council or a co-opted member of the Audit Committee [for meetings when Health and Safety Assurance items are considered]
- An advisor who is not an employee of the University [for meetings when Health and Safety Assurance items are considered]
- The Committee may co-opt additional members for specified purposes at its own discretion.

**Meetings**

The Committee meets five times a year.
The agenda and associated papers should be sent to members one week in advance of each meeting and the draft minutes as soon as practicable after each meeting.

**Powers**

The Committee may appoint sub-committees or working groups for specified purposes at its own discretion; and may invite other members of staff and/or students to serve on those sub-committees or groups.

The committee may require appropriate officers or qualified individuals to carry out inspections, analyse substances, and, within the limits of data protection and patient confidentiality, inspect paperwork and other records associated with university activities.

The committee may make recommendations to the Vice-Chancellor and President and Council on matters of health, safety or welfare, and may in particular recommend that specified plant or materials be prohibited from use or that specified activities be suspended, whether or not pending further investigation.

The committee may make arrangements for the training of its members.

The committee may call for reports from Colleges, departmental and specialist health and safety committees and may nominate members to attend those committees.

### 5.4 REMUNERATION COMMITTEE TERMS OF REFERENCE

**1. PURPOSE**

1.1. The Remuneration Committee’s purpose is to apply rigour to and facilitate good governance in decision making regarding remuneration or significant one off payments, including offers of employment, exit or severance payments and allowances to the University’s Senior Leadership Team as detailed in Annex A and highly paid staff¹. The Committee will have regard to the Committee of University Chairs Senior Staff Remuneration Code in the governance and conduct of its business. The Committee also has a wider role which contributes to ensuring Brunel University London’s sustainability and the protection of its reputation, which may include consideration of staff other than senior and highly paid staff.

**2. CONSTITUTION**

2.1. The Committee will be a permanent committee of Council and has no executive powers, other than those specifically delegated in these terms of reference. The terms of reference can only be amended with the approval of Council.

**3. SECRETARY**

3.1. The Secretary of the Committee is the Secretary to Council, who will ensure that the Committee receives information and papers in a timely manner to
enable full and proper consideration to be given to the issues.

4. COMMITTEE COMPOSITION

4.1. MEMBERSHIP

4.1.1. The Committee shall comprise:
- The Chair of Council
- The Deputy Chair of Council
- Up to three, but not less than two, independent members of Council nominated by Council.

4.1.2. The Chair of the Committee, who shall not be the Chair of Council shall be appointed by Council which will receive a recommendation from the Nominations Committee.

4.2. ATTENDANCE

4.2.1. No one other than the members of the Committee is entitled to be present at Committee meetings. The Vice Chancellor and President as the Head of Institution has a standing invitation to attend the Committee to provide professional advice for all senior staff pay including highly paid staff and professors to ensure that the Committee’s decisions are well informed. The Director HR has a standing invitation to attend the Committee to provide input and advice as required.

4.2.2. The Committee may invite other senior officers to cover specific agenda items as it requires in order that its decisions are well informed and are congruent with the extant Brunel University London reward and recognition strategy.

4.2.3. Individual attendees shall not be present when the Committee is discussing their own remuneration, performance, conditions of service or severance arrangements.

4.3. The Committee may also co-opt independent advisors as members or attendees, subject to the approval of Council.

5. QUORUM

5.1. The Committee shall be quorate when the Committee Chair or the Chair of Council are present plus two other independent members.

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1 In this context highly-paid staff are deemed to be staff whose remuneration (excluding pension) is £150,000 or more.
5.2. In the event that the Committee Chair is unavailable, the independent members of Council in attendance shall appoint one of their number to chair the meeting.

5.3. A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions vested in or exercisable by the Committee.

5.4. Given the Committee’s status, it is expected that members should make every effort to attend Committee meetings and will attend every meeting unless there are good reasons preventing attendance.

5.5. Meetings are held at University premises; however participants are able to join by teleconference line or similar on the understanding that their contribution is not diminished.

6. DECLARATIONS OF INTEREST

6.1. Any member who has a pecuniary, relationship\(^2\) or other personal interest in any matter under discussion at any meeting of the Committee shall disclose that fact to the meeting at the outset and shall, if requested by the Chair, withdraw from that part of the discussion.

7. FREQUENCY OF MEETINGS

7.1. The Committee shall meet at least twice per year\(^3\). Generally, three meetings will take place; in October, February and May.

7.2. Additional meetings may be scheduled at the discretion of the Committee Chair or at the request of, or on the advice of, the Vice Chancellor and President or the Director HR.

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\(^2\) The University policy on relationships at work provides guidance

\(^3\) Twice per year is corporate good practice - ICSA guidance

8. NOTICE OF MEETINGS

8.1. Meetings of the Committee shall be called by the Secretary of the Committee at the request of the Committee Chair.

8.2. Where possible, notice of each meeting confirming the venue, time and date together with an agenda of items to be discussed, shall be forwarded to each member of the Committee and any other person invited to attend, no later than
five working days before the date of the meeting. Supporting papers shall be sent to Committee members and to other attendees, as appropriate in a timely manner.

9. MINUTES OF MEETINGS

9.1. The Secretary of the Committee is responsible for minuting the proceedings and resolutions of all Committee meetings, including the names of those present.

9.2. Draft minutes of Committee meetings shall be circulated via email to the Committee members and attendees. Because of the time between meetings, the draft minutes will be finalised by email as soon as practicable following the meeting and be formally approved at the next meeting of the Committee.

9.3. Minutes of the meeting recording discussions pertaining to the remuneration of attendees shall not be shared with those attendees.

10 AUTHORITY

10.1 The Committee is authorised by Council to:

10.2 Seek information if required from any employee of the University in order to perform its duties.

10.3 Obtain at the University’s expense outside legal or other independent professional advice and to commission or purchase any reports, surveys or information which it deems necessary in order to conduct its duties efficiently and effectively.

10.4 Appoint independent consultants in respect senior staff remuneration at the University’s expense.

11 DUTIES

11.1 To consider all aspects of the University’s reward schemes and remuneration policy and to approve the reward and recognition strategy including the Senior Leadership Team as detailed in Annex A and highly paid staff4.

11.2 Having regard to the strategy and policy, and any relevant additional guidance:

11.3 Agree and periodically review, the remuneration and conditions of the Vice Chancellor and President, and other senior staff under its remit, and approve severance arrangements for such staff, taking account of the performance of the institution and the individual.

4 See footnote 1 for definition
5 ‘Remuneration’ refers to the full range of the reward package an individual receives whether in cash or non-cash, including inter alia pay, benefits (including pension contributions of all kinds), allowances and incentives/rewards, recognising that the determination of the affordability of these provisions rests with the Financial Committee and Council. Save in respect of Para 11.17 below, remuneration does not include expenses and the governance of the Expenses Scheme, which are overseen by the Audit Committee.

11.4 Consider the recommendations of the Vice Chancellor and President, and determine the remuneration of the Senior Leadership Team and highly paid staff and receive a report from the Vice Chancellor and President on the performance of the Senior Leadership Team (see Annex A for the list of this staff group) and highly paid staff.

11.5 Approve severance arrangements for members of staff remunerated whose base salary is £100,000 or more;

11.6 Approve any severance payment that exceeds £70,000 for any staff member.

11.7 Ensure that contracts agreed with senior post holders are fair, reasonable and justifiable and do not expose the institution to significant potential liabilities, for example by being able to explain notice periods of more than six months.

11.8 Approve the framework for the design of any performance-related pay schemes operated by Brunel University London and approve the total annual payments made under such scheme.

11.9 To obtain reliable, up-to-date information about senior staff remuneration in other universities and other relevant external benchmarks of comparable scale and complexity.

11.10 From time to time receive updates on remuneration practice of comparable universities.

11.11 Receive a statistical report on the salary enhancements awarded to professors and readers, academically related staff and equivalents in professional services."

11.12 Consider any exceptional arrangements in respect of staff remuneration packages and benefits including, but not necessarily limited to, relocation packages and initiatives aimed at attracting staff to the University.


11.14 To be updated on the reporting obligations in the Accounts Direction as published by the Office for Students from time to time as they relate to remuneration disclosures.

11.15 To review the remuneration annual statement. (This may be within the annual report and accounts).

11.16 To oversee the Chair of Council’s monitoring and evaluation of the performance
of the Vice Chancellor and President.

11.17 To review the expenses of the Vice Chancellor and President which shall be approved by the Chair of Council.

11.18 To review the policy on external earnings as it applies to senior staff.

6 See footnote 1 for definition

7 CUC guidance is a base salary of £100,000

12 REPORTING RESPONSIBILITIES

12.1 The Committee Chair, having due regard to the sensitive nature of the Committee’s work, shall report to the independent members of Council, as a restricted and reserved item, on its proceedings in relation to the Vice Chancellor and President and other senior staff, and to the full Council in relation to all other matters, after each meeting on all matters within its duties and responsibilities.

12.2 If the Committee has appointed remuneration consultants, the reports to Council should identify such consultants and state whether or not they have any other connection with the University.

12.3 The Committee must produce an annual remuneration report to the Council. The report will need to provide sufficient assurance to Council that the Committee has effectively discharged its responsibilities.

13 OTHER MATTERS

13.1 The Committee shall:

13.2 Have access to sufficient resources in order to carry out its duties as required.

13.3 Be provided with appropriate and timely training, both in the form of an induction briefing for new members and on an on-going basis for all members.

13.4 Annually review its effectiveness and compliance with these terms of reference and recommend any changes it considers necessary to Council for approval.
Annex A: Senior Leadership Team

The Senior Leadership Team is deemed to be the members of the Executive Board:

Vice Chancellor & President
Provost
Vice-Provost, Research
Vice-Provost Students, Staff and Civic Engagement
Vice-Provost, Education
Vice Provost, International and Academic Partnerships
Vice-Provost and Dean of College (CEDPS)
Vice Provost and Dean of College (CBASS)
Vice Provost and Dean of College (CHMLS)
Chief Finance Officer
Chief Business & Innovation Officer
Director of Human Resources
Chief of Student and Staff Services Officer
Director of Planning
Senior Executive Advisor to the Vice Chancellor
Chief Governance Officer

5.5 NOMINATIONS COMMITTEE

Membership

- The Chair of Council
- The Deputy Chair
- Up to three, but no less than two, Independent Members of Council nominated by Council.
- The Vice Chancellor and President
- The Provost
- The President of the Union of Brunel Students

The Committee may also co-opt an additional independent member of Council for a specific period of time not exceeding 12 months. Any such co-option will be reported to the next meeting of Council.

The Committee shall be quorate when three independent members are present. Absentees will be consulted on any decisions made by the Committee.

The Chair of the Nominations Committee will be appointed by Council following a recommendation from Nominations Committee.

Period of Office
The members of the Committee, other than the Chair of Council, Deputy Chair of Council and ex-officio members, shall serve for a period of not more than three years [renewable once for a period of up to three years]

Terms of Reference

1. The Committee shall monitor the Skills Matrix on behalf of Council and its committees and shall seek, by a variety of means, to invite appropriate nominations for Council membership from the wider community within and outside the University.

2. The Committee, shall, having considered nominations made to it, make recommendations to the Council of persons for appointment to the Council.

3. The Committee shall also consider and recommend to Council the composition of Council Committees, the Council members to fill vacancies on joint committees of the Council and the Senate, and members to be recommended to Council for appointment as members of the University Court. The Chair of the relevant Committee will be consulted before any proposals are submitted to Council.

4. The Committee shall review at least annually the record of attendance of members and any other performance criteria set by Council and shall advise Council on any issues arising therefrom in accordance with Ordinance 2.12.

5. The Committee shall advise Council on all matters relating to the governance at the University, ensuring that the Charter, Statutes, Ordinances and other policies and regulations are periodically reviewed.

6. The Committee shall prepare written descriptions of the role and capabilities desirable in member(s) including that of the Chair and Deputy Chair.
5.6 SPECIAL PROJECTS COMMITTEE

- An Independent Member of Council as Chair*
- Deputy Chair of Council
- Member of Finance Committee
- Member of Audit Committee
- Two Independent members of Council
- One internal member of Council
- The Vice-Chancellor and President
- The Chief Operating Officer
- The Chief Financial Officer

*The Chair will be appointed by Nominations Committee

The purposes of the Group are:

1. To undertake due diligence enquiries and necessary scrutiny on behalf of Council on matters of strategic or fundamental importance to the University;

2. To report to Council as appropriate.

Meetings

The Committee will meet as required at the request of the Chair of Council or Council itself.

The Group may call “expert witnesses” (whether internal or external) in person, or to provide briefings. It may meet on University premises or elsewhere as it sees fit.

Officers

The Secretary to Council shall be Secretary to the Committee.

One or more of the Vice-Provosts and other Senior Officers as deemed appropriate by the Chair will be expected to be “on call” for any meetings.

JOINT COUNCIL AND SENATE COMMITTEES

5.7 UNIVERSITY RESEARCH ETHICS COMMITTEE

Membership

- Chair
- Deputy Chair
- Vice-Provost Research
- Dean of Research
- Director, Graduate School
- Designated Individual, Human Tissue Licence Holder
- Chair of the Animal Welfare Ethical Review Board
- Vice Dean Research, College of Business, Arts and Social Sciences (CBASS)
- Vice Dean Research, College of Engineering, Design and Physical Sciences (CEDPS)
- College Research Manager, CBASS
- College Research Manager, CEDPS
• College Research Manager, College of Health and Life Sciences (CHLS)
• Director, Brunel Educational Excellence Centre (BEEC)
• Institute Representative
• Research Ethics Officers [by College/Department]
• President, Union of Brunel Students (UBS)
• VP Postgraduate, UBS
• Research and Development Office (RSDO) Representative
• Health and Safety Representative
• GLASS Representative
• External Member
• External Member
• External Member
• Co-opted individuals representing the University or Council
• Secretary

Terms of Reference

1. To consider general ethical issues relating to research and enterprise activities within the University in order to uphold the good standing of the University and its staff and to articulate University-wide standards and a framework (including codes of practice where appropriate) to ensure that all research conducted within the University, particularly that involving human subjects or material derived therefrom, meets the University’s ethical standards.

2. To be accountable to the Council and Senate of the University and have independent, delegated authority from Council and Senate to approve, with or without modification, or to reject proposals for research involving human subjects or material derived therefrom, or proposals which are referred to it on ethical grounds.

3. To take all reasonable steps to embed a culture and awareness of ethics in research within the University, with particular reference to training in research ethics.

4. To require reports from relevant committees or sub-groups within Schools and institutes.

5. To act as a University forum and expert panel for all ethical issues in relation to research and enterprise and ensure awareness of research ethics issues throughout the University as determined by current and relevant national and international codes of best practice.

6. To be the appropriate body to consider the ethical implications of particular research partnerships and of particular sources of research funding.

7. To provide an annual report to Council and Senate.

5.8 THE ETHICS ADVISORY COMMITTEE FOR THE UNIVERSITY.

Preamble
The Ethics Advisory Committee exists to support Council and the University in ensuring that the aims and objectives of the Ethical Framework are fulfilled.

The Ethics Advisory Committee can be charged with responsibility for considering matters referred to it by Council, Senate, the Vice-Chancellor and President, the Executive or any other Committee or body within the University. The Ethics Advisory Committee acts in an advisory capacity to Council and none of its decisions are binding on the University or any of its Committees.

Responsibilities:
• To seek assurance that there are adequate monitoring, reporting and accountability processes to ensure that the objectives of the Ethical Framework are fulfilled.
• Ensuring due ethical consideration is given to all major decisions made within the University and to contribute to the promulgation of good ethical practice.
• Monitoring mechanisms used to raise ethical concerns.
• Assessing reports and overseeing subsequent actions following breaches of the ethics related policies or allegations of misconduct relating to matters covered by the Ethical Framework.
• Developing and reviewing the effectiveness of and updating ethics and related policies.
• Liaising with stakeholders over ethical issues.
• Advising on ethical issues as they affect the University, providing briefing and identifying training needs to enhance integrity and ethical behaviour.

Membership
• A nominated independent member of Council who shall be Chair [the Chair shall not be the Chair or Deputy Chair of Council or the Chair of any of its Committees];
• A member of Council who shall not be the Chair or Deputy Chair of Council;
• Up to two members of the Executive Board;
• A member of the Audit Committee who is also an independent member of Council;
• An elected representative of the UBS;
• One Vice-Provost.

The quorum shall be one independent member of Council plus three other members. If the Chair is unavailable to attend the meeting an independent member of Council will be appointed to Chair in her/his absence.

The Committee shall have the power to co-opt up to two further members to deal with specific matters referred to the Committee and is able to invite other attendees on an ad hoc basis. In exceptional circumstances, and with the permission of Council, the Committee may co-opt one of these members from outside the University.

The members of the Committee shall serve for a period of not more than three years [renewable once for a period of three years].

Officers in attendance are:
• The Secretary to Council or his/her representative shall be Secretary of the Ethics Advisory Committee.
• By convention the Chair of University Research Ethics Committee (UREC) will be invite to attend.

The Committee reserves the right to request the attendance of staff and any member of the University.

Meetings
The Ethics Advisory Committee shall meet at least once a year and will meet on an ad hoc basis to conduct ethical due diligence on any major decision or undertaking that might be referred to it.

Procedure
The Ethics Advisory Committee shall regulate its own procedures for the conduct of its meetings and will report to Council on an annual basis.

5.9 There are also two non-standing committees of Council:
• Grievance Committee (see Council Statute 2)
• Redundancy Committee (see Statute 2).
5.10 THE HONORARY DEGREES COMMITTEE

Membership
- The Vice-Chancellor and President (Chair)
- The Chair of Council
- The Provost
- The Vice-Provosts
- The Vice-Provosts and Deans
- Three independent members of the Council
- The Secretary to Council
- Three members of the Senate
- The President of the Union of Brunel Students

Meetings
- As required

Terms of Reference
1. To recommend to the Senate and to the Council the names of persons for the conferment of an Honorary Degree.
2. To recommend to the Senate and to the Council criteria for the conferment of the title of Emeritus Professor.
3. To recommend to the Senate and to the Council the names of persons upon whom the title of Emeritus Professor should be conferred.
4. To recommend to the Senate and to the Council the names of persons upon whom the title of Emeritus Reader should be conferred.
5. To recommend to the Senate and to the Council the names of persons upon whom the title of Honorary Fellow should be conferred.
6. To recommend to the Senate and to the Council the names of persons to receive the awards for the Vice-Chancellor’s Prizes for Outstanding Performance for Staff and Students.
7. To appoint lecturers to deliver such occasional named lectures as may be instituted.